Risk and Audit Committee

Reports to: The Council

Independent Chairperson: Sharon Roche

Membership: The Mayor, all Councillors and Māori

Meeting Frequency: Representative Bi-Monthly

Quorum: A majority of members (including vacancies)

GENERAL PRINCIPAL

1. The work of this Committee will be in accordance with the priorities and work programme agreed by the Council.

2. This Committee has the powers necessary to perform the Committee's responsibilities, in accordance with the approved Long Term Plan and Annual Plan budgets. Subject to confirmation of compliance with the financial strategy.

PURPOSE

The Risk and Audit Committee is responsible for:

- 1. Monitoring Council's financial strategy, and financial performance against the Annual and Long Term Plans.
- 2. Monitoring Council's interests in its Council Controlled Organisations (CCOs).
- 3. Reviewing the Council's risk register and associated process for managing current and emerging risk.
- 4. Ensuring the independence and effectiveness of Council's External and Internal Audit processes.
- 5. Monitoring existing corporate policies and recommending new or amended policies as required.
- 6. Ensuring that Council policies and practices will prevent unethical, questionable or illegal activities.
- 7. Providing a communication link between management, internal auditors/external auditors and Council.
- 8. Supporting measures to improve management performance and internal controls.
- 9. Ensuring Council's Polices and Bylaws are fit for purpose and comply with all relevant legislation.
- 10. Guiding the development of Council's Climate Change Adaptation Plan

TERMS OF REFERENCE:

General

- To receive regular reports regarding Council's financial and non-financial performance against Annual and Long Term Plans.
- 2. To consider reports related to significant expenditure outside of the Annual and Long Term Plans and make appropriate recommendations to Council.
- 3. To develop and monitor policy related to the following matters:
 - a) Financial management;

Amended: 27 March 2024

- b) Revenue generation;
- c) Procurement and tendering; and
- d) The appointment and remuneration of directors and CCOs
- 4. To monitor the probity of processes relating to policies developed by the Risk and Audit Committee.
- 5. To provide clear direction to Council's CCOs on Council's expectations, including feedback on draft statements of intent.
- 6. To receive Quarterly reports of Council's CCOs, including board performance.
- 7. To undertake any reviews of CCOs and make appropriate recommendations for approval by Council.
- 8. Review CCO requests for major transaction approval and recommend appropriate actions to Council.
- 9. To monitor Council's debt and investments to ensure compliance with Council policy.
- 10. To monitor the Council's outstanding debtors' positions.
- 11. Engage with Council's external auditors regarding the external audit work programme and agree the proposed terms and arrangements of the external audit.
- 12. Assess management response to audit reports and the extent to which external audit recommendations concerning internal accounting controls and other matters are implemented.

Internal Audit

- 13. Agree the scope of internal audits.
- 14. Monitor the delivery of the internal audit work programme and results
- 15. Assess whether Internal Audit's recommendations have been properly implemented by management.
- 16. Review the annual Internal Audit Plans to ensure appropriate organisational structures, authority, access, independence, resourcing and reporting arrangements are in place.

Strategy, plans and policy

- 17. Develop and agree to strategies, plans and policies for the purposes of consultation and/or engagement with community.
- 18. Recommend to Council for adoption.
- 19. Monitor and review as and when required.

Bylaws

- 20. Develop and agree to the statement of proposal for new or amended draft bylaws for consultation.
- 21. Recommend to Council new or amended bylaws for adoption.

Consultation and engagement

- 22. Ensure appropriate, effective and transparent engagement with the community, tangata whenua and other stakeholders.
- 23. Conduct any public engagement required on issues before the Committee, in accordance with Council's Significance and Engagement Policy.
- 24. Conduct hearings, where appropriate, to consider submissions from members of the public and external organisations, making determinations on such matters unless they are reserved for Council to decide.

Submissions and legislation

- 25. Approve submissions to external bodies/organisations on legislation and proposals, related to the Committee's areas of responsibility, that impact governance policy or matters.
- 26. Monitor and oversee strategic projects and programmes.
- 27. Monitor Council's Asset Management Plans/Strategic Infrastructure Plan.

Contracts

- 28. Approve and monitor contracts and other legally binding arrangements provided that such contracts/arrangements:
 - a. Do not require the approval of the whole of Council; and
 - b. Fall within the budget approved under the Long Term Plan or Annual Plan and have a value exceeding the Chief Executive's financial delegation.

Reserves and Halls Subcommittees

29. Monitor and oversee the Reserves and Halls Subcommittees.

Creative Communities Subcommittee

Monitor and oversee the Creative Communities Subcommittee.

Other Matters

- 31. Review the effectiveness of the risk control environment established by management to safeguard Council's financial and non-financial assets, including the adequacy and appropriateness of insurance policies in place and management's actions to mitigate risks
- 32. Review the effectiveness of the systems for monitoring the Council's compliance against legislation, regulation, policy, and guidelines (including health and safety).
- 33. Conduct and monitor special investigations in accordance with Council policy and approved budget or in response to material matters raised by staff or committee members, including engaging expert assistance, on matters within its Terms of Reference.
- 34. Provide an annual review of Council's risk management framework and amend as required.
- 35. Review and monitor business continuity planning.
- 36. Consider and make decisions which are within the Chief Executive Officer's delegations, and which the Chief Executive Officer has referred to the Committee for recommendation to Council.
- 37. Consider and make decisions on operational matters that fall within a Committee's area of responsibility that are outside of delegations to the Chief Executive Officer or other Council officers.
- 38. Commission new Committee reports and work required to respond to significant or compliance issues, or to complete the agreed programme of Council.
 - 39. Monitor Audit recommendations and ensure completion.

The Committee is delegated the following powers:

- The Committee may make recommendations to Council.
- The Committee will provide three-monthly reports to Council on its activities with appropriate recommendations.

Special Notes:

- In fulfilling their role on the committee, members shall be impartial and independent at all times.
- The Chairperson will be an independent appointment, not an elected member, to strengthen the independent nature of the Committee's monitoring responsibility of Council activities.
- Members are appointed for an initial term of no more than three years that aligns with the triennial elections, after which they may be eligible for extension or reappointment.
- The Chief Executive Officer and Chief Financial Officer are required to attend all meetings but are not members and have no voting rights. Other Council officers may attend the Committee meetings, as required.
- The Chairperson of the Committee shall review the travel and other reimbursed expenses of the Chief Executive Officer and confirm compliance with Council policies and practice. This information will be provided to the Chairperson on a monthly basis.
- The Chairperson shall review the travel and other reimbursed expenses of the Mayor and confirm compliance with Council policies. This information will be provided to the Chairperson on a monthly basis.
- The Chief Executive Officer (Principal Advisor) shall be responsible for drawing to the Committee's immediate attention to any material matter that relates to the financial condition of Council, any material breakdown in internal controls, and any material event of fraud or malpractice.
- The Chairperson shall present an annual Audit and Risk Self Review to Council summarising the Committee's activities during the year and any related significant results and findings.